



Impact of Policies on Rural Communities New Hampshire

| Provider Name/Number | Provider Type | Operating Margin ¹ | Sequestration ² 2% Inpatient and Outpatient Medicare Revenue Cut | | | Bad Debt Reimbursement Cut ³ 35% Medicare Bad Debt Reimbursements Cut | | |
|--|---------------|-------------------------------|--|---------------------------------|---------------------------------|---|---------------------------------|---------------------------------|
| | | | Annual Revenue Lost ¹ | Potential Job Loss ⁴ | Potential GDP Loss ⁵ | Annual Revenue Lost ¹ | Potential Job Loss ⁴ | Potential GDP Loss ⁵ |
| Alice Peck Day Memorial Hospital (301305) | CAH | 11.3% | \$462,066 | 6 | \$948,471 | \$156,500 | 2 | \$321,243 |
| Androscoggin Valley Hospital (301310) | CAH | 3.3% | \$400,384 | 4 | \$654,600 | \$0 | 0 | \$0 |
| Cheshire Medical Center (300019) | RPPS | -3.0% | \$1,470,985 | 25 | \$3,680,443 | \$421,223 | 7 | \$1,053,911 |
| Concord Hospital - Franklin (301306) | CAH | 32.1% | \$40,279 | 1 | \$98,496 | \$111,596 | 2 | \$272,888 |
| Concord Hospital - Laconia (300005) | RPPS | -8.4% | \$582,015 | 8 | \$1,226,143 | \$113,297 | 2 | \$238,685 |
| Cottage Hospital (301301) | CAH | -4.0% | \$157,344 | 2 | \$342,564 | \$36,644 | 1 | \$79,779 |
| Huggins Hospital (301312) | CAH | 5.4% | \$382,380 | 6 | \$864,732 | \$212,253 | 3 | \$479,999 |
| Littleton Regional Healthcare (301302) | CAH | -7.5% | \$246,291 | 4 | \$588,607 | \$0 | 0 | \$0 |
| Memorial Hospital (301307) | CAH | 7.0% | \$488,032 | 7 | \$1,065,118 | \$126,255 | 2 | \$275,548 |
| Monadnock Community Hospital (301309) | CAH | 17.4% | \$508,803 | 8 | \$1,205,172 | \$68,804 | 1 | \$162,972 |
| New London Hospital (301304) | CAH | 8.2% | \$442,956 | 7 | \$981,298 | \$206,129 | 3 | \$456,646 |
| Speare Memorial Hospital (301311) | CAH | 2.0% | \$312,974 | 4 | \$560,993 | \$21,005 | 0 | \$37,651 |
| Upper Connecticut Valley Hospital (301300) | CAH | 4.4% | \$173,013 | 2 | \$296,169 | \$0 | 0 | \$0 |
| Valley Regional Hospital (301308) | CAH | 10.8% | \$321,047 | 5 | \$775,770 | \$219,822 | 4 | \$531,174 |

¹ CMS Healthcare Cost Report Information System (HCRIS) Q4 2025. Operating margin is computed in accordance with Flex Monitoring Team guidance. Reported Covid-19 PHE Funds (Worksheet G-3 line 24,50) excluded from operating margin. Adjustments made to operating margin to reflect full 2% sequester.

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² Budget control Act of 2011

³ Middle class Tax Relief and Job Creation Act of 2012

⁴ National Center for Rural Health works, 2016

⁵ The World Bank, 2023

For more information, please contact The Chartis Center for Rural Health at CCRH@chartis.com.



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|-------------------------------|---------------|------------------|---|--------------------|--------------------|---|--------------------|--------------------|
| | | | Annual Revenue Lost | Potential Job Loss | Potential GDP Loss | Annual Revenue Lost | Potential Job Loss | Potential GDP Loss |
| Weeks Medical Center (301303) | CAH | 3.5% | \$303,923 | 4 | \$532,017 | \$0 | 0 | \$0 |

