



Impact of Policies on Rural Communities

New Hampshire

Provider Name/Number	Provider Type	Operating Margin ¹	Sequestration ² 2% Inpatient and Outpatient Medicare Revenue Cut			Bad Debt Reimbursement Cut ³ 35% Medicare Bad Debt Reimburesment Cut		
			Annual Revenue Lost ¹	Potential Job Loss ⁴	Potential GDP Loss ⁵	Annual Revenue Lost ¹	Potential Job Loss ⁴	Potential GDP Loss ⁵
Alice Peck Day Memorial Hospital (301305)	CAH	11.3%	\$462,066	6	\$948,471	\$156,500	2	\$321,243
Androscoggin Valley Hospital (301310)	CAH	3.3%	\$400,384	4	\$654,600	\$0	0	\$0
Cheshire Medical Center (300019)	RPPS	-3.0%	\$1,470,985	25	\$3,680,443	\$421,223	7	\$1,053,911
Concord Hospital - Franklin (301306)	CAH	32.1%	\$40,279	1	\$98,496	\$111,596	2	\$272,888
Concord Hospital - Laconia (300005)	RPPS	-8.4%	\$582,015	8	\$1,226,143	\$113,297	2	\$238,685
Cottage Hospital (301301)	CAH	-4.0%	\$157,344	2	\$342,564	\$36,644	1	\$79,779
Huggins Hospital (301312)	CAH	5.4%	\$382,380	6	\$864,732	\$212,253	3	\$479,999
Littleton Regional Healthcare (301302)	CAH	-7.5%	\$246,291	4	\$588,607	\$0	0	\$0
Memorial Hospital (301307)	CAH	7.0%	\$488,032	7	\$1,065,118	\$126,255	2	\$275,548
Monadnock Community Hospital (301309)	CAH	17.4%	\$508,803	8	\$1,205,172	\$68,804	1	\$162,972
New London Hospital (301304)	CAH	8.2%	\$442,956	7	\$981,298	\$206,129	3	\$456,646
Speare Memorial Hospital (301311)	CAH	2.0%	\$312,974	4	\$560,993	\$21,005	0	\$37,651
Upper Connecticut Valley Hospital (301300)	CAH	4.4%	\$173,013	2	\$296,169	\$0	0	\$0
Valley Regional Hospital (301308)	CAH	10.8%	\$321,047	5	\$775,770	\$219,822	4	\$531,174

1 CMS Healthcare Cost Report Information System (HCRIS) Q4 2025. Operating margin is computed in accordance with Flex Monitoring Team guidance. Reported Covid-19 PHE Funds (Worksheet G-3 line 24,50) excluded from operating margin. Adjustments made to operating margin to reflect full 2% sequester.

2 Budget control Act of 2011

3 Middle class Tax Relief and Job Creation Act of 2012

4 National Center for Rural Health works, 2016

5 The World Bank, 2023



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Provider Name/Number	Provider Type	Operating Margin	Annual Revenue Lost	Potential Job Loss	Potential GDP Loss	Annual Revenue Lost	Potential Job Loss	Potential GDP Loss
Weeks Medical Center (301303)	CAH	3.5%	\$303,923	4	\$532,017	\$0	0	\$0

